

EUROPEAN NEWS

| Comecon＇s reformers agree to press ahead Ey Leatio Colliti in Eerlin | Euro MPs urge stronger air traffic control body BY DAVID BUCHAN AN STRASBOURG | Soviet Armenia＇at standstill＇ over strike <br>  |
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Unita leader sees chance ofpeace deal on Angola
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## Afghan rebels＇war success gives way to political chaos

|  | A scramble for influence has led to a war of words， writes Robia Panley， |
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|  | Asia Editor，recently in Peshawar |
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## Consumers fuel

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## $S$ Africa＇s gold and money reserves fall










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AMERICAN NEWS

## Right-wing alleges widespread vote-rigging



David Gardner reports on PRI nervousness over the election's outcome

## Mexican ruling party closes ranks



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Electronic enigmas at
heart of US account of Airbus disaster

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 Reagan defeated over plant closure bill Winherctonm in





Kuwait
arms sales

## plan before

 Congress


## WORLD TRADE NEWS

## Mitsubishi ahead in race to supply Spanish trains



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Moscow to price more deals

## in Ecu










Michael Donne reports on the prospects for a battle in the skies

## Boeing fleet prepares to meet rivals



## EC presents patents proposals to Gatt

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## THE NORTH SEA DISASTER <br> Offshore oilmen haunted by nightmare of fire




Platform carnage resembled war zone

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Oilmen surrounded by images of danger by max WLKKnson, resouaces edron


## Child abuse row takes legal turn

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## Taboo which must remain in the limelight

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## Brussels

 split over response to Rover deal Bymuan purim inA SpLITT appeared to emarge

## Commercial vehicle sales head for further record




## Local councils face tightened capital controls

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| Some 65 men survived Tuesday's fire while at least 166 died. One was no time to ask -it was over the side or nothing. I just dived -it was a case of fry and die or jump and try." |
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And that's the one between your ears.
But if you thought personal computers had gone about as far as the technology would allow along come Compaq with yet another break through. (Hardly surprising from the brand leader in 386-based pcs.)

The Cormpaq Deskipro 386/25-the most power-
With a 25 MHz 80386 micoprocessor it operates up to $60 \%$ faster than most 20 MHz 386 based prs.

And by using two optional Compaq 300/600 Megabyte Fixed Disk Drive Expansion Units, over 12 gigabytes of high performance fixed disk drive capacity is made available for large storage requirements. The Compaq Deskpro 386/25 really is extraordinarly powerful

Specify the optional Intel 80387 or Weite coprocessor, and you even have a match for the numeric processing power of a dedicated engineering worktation.

At a fraction of the cost

Added to which, it's compatible with all industry standard hardware and software and offers the full benefits of MS OS/2

The world's most powerful personal computer. in fact.

With, of course, one notable exception.
For a little while longer, at least, the human rain holds that distinction
But watch this space.

## These are the days of the asset company <br> By Paul Cheeseright




1,510/1,604/ 3,206/4,038/4,729 sq ft All enquiries

| EAKER | Weatherall |
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| SAUNDERS | 04-4056094 |
| 017262711 | 01-4056944 |

## 90 Long Acre London WC2

15,000 sq.ft.
TO LET
Prestigious Air-Conditioned Offices On One Floor With Car Parking Contact Archie Cowan

## ©刧 Jones Lang Wootton 




Offices to Let London WC2

KNIGHTSBRIDGE PRIVE SHOP LEASE FOR SAIE





WEST END OFFICE

## REQUIREMENT

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| Company Notices |  |
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## 100\% TAX ALLOWABLE 200,000ft BUSINESS/ WAREHOUSE PREMISES

Freehold or Leasehold Available for occupation March 89 LOCATION:-Major North West Enterprise Zone Business Park Adjacent to Motorway/Airport Will Divide
Contact: Eugene O'Brien
 0216436415

## CITY OF LONDON PROPERTY

The Financial Times proposes to publish this
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| International Property |  |
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Downtown Los Angeles
OFFICE BUILDING
AND DEVELOPMENT SITE

AND DEVELOPMENT SITE
Classic 12-story building, $400,000 \mathrm{sq}$. ft. rentable, plus contiguous 21,00 sq. tt. parking lot. Prime
financial district location adjoining new Metro Rail station.
\$38,250,000
CUSHMAN \& WAKEFIELD OF CALIFORNIA. INC.
515 So Fower SL, Sulte 2200
Los Angeles, CA 90071
Contact Woltgang V. Kupka.
Ntact Wolligang V.
Vice Prostldent
(213) $955-6420$
Stephen P. Hanover
(213) $955-6422$

## Legal Notices

|  | IN THE HIGH COURT OF JUSTICE CHANCERY DIVISION COMPANIES COURT MR REGISTRAR BUCKLEY |
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## Conclusive proof that Apples are good for you.

The well-respected Gartner Group recently published a report on the role of the Apple ${ }^{\mathrm{m}}$ Macintosh ${ }^{n}$ in business.

burdened, five-year life cycle cost per user that is $13 \%$ less than that of an all-IBM environment.

This worked out at a saving of $£ 810,000$ over five years.

Standardising on Macintosh would cost $28 \%$ less, saving $£ 1.8$ million over five years:

KPMG Peat Marwick carried out: a survey which highlighted some of our other strengths.

They found that people usin vactitosh were actually up to $24 \%$ more productive thatn their IBM counterparts.

The main reason for this is Macintosh's system of easily understood words and symbols such as files, folders and menus which; with the help of a mouse, speeds and simplifies operating.

It demonstrated many of the reasons for our increasing share of the pie.

For example, an Apple Macintosh was shown to cost $28 \%$ less to run than an IBM ${ }^{\circ}$ PC over five years. That worked out as a saving of almost $£ 3,027$ per user

The Gartner Group's report also demonstrated that even in a mixed IBM/Macintosh environment, computing costs could be dramatically reduced.

They estimated that a company with 600 personal computer users (half IBM and half Apple Macintosh) will have a fully

So no matter what software is being used, there's a consistent vocabulary and methodology to work with: All of which makes it easy to switch from one program to another

A fact which was demonstrated in another recent in-depth study. This proved that training costs on Apple Macintosh are $60 \%$ lower than those of IBM or other MS-DOS computers.

Furthermore, they found that only half the time is needed in support.

> We rest our case on health and wealth in business.
> *. Apple. The power to succeed.

Guy de Jonquieires reports on the pressures to restructure the European Airbus programme, and the challenges ahead


## TECHNOLOGY



ARTS
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FINANCIAL TIMES
BRACKEN HOUSE, CANNON STREET, LONDONEC4 P4BY Tolegrams: Finantimo. London PS4. Telex: 895487 Flephone:01-2488000

Friday July 81988


## New rules for

## local spending



# The fearful cost of North Sea riches 

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## Aberdeen and the dark and light of the oil industry




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## POLITICS TODAY: Joe Rogaly

## Lombard

## Whatever happened to citizens?







## Lack of logic

## in severance pay

By Clive Wolman



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## Letters to the Editor





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FINANCIALTIMES
Friday July 81988

Roger Matthews examines the Malaysian premier＇s attempts to tighten his grip on power
Mahathir struggles to contain political crisis




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## Stoltenberg defends modest cut in deficit

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## IRI orders Nordio to quit as chairman of Alitalia

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## THE LEX COLUMN <br> Branson＇s bid for privacy



## business

## International

## BA terminals




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Sat／comms bid





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Pointing the Way


## －DEFENCE

World－wide targets






FERPANTI INTEPNATKNAL selling technology

Showing the way in naval systems

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NCNB to make bid for troubled First Republic




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The Mitsubishi Trust and Banking Corporation
Co-Lead Managed by
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The Toyo Trust and Banking Company, Limited Copenhagen Handelsbank A/S Crédit Commercial de France The Hokkaido Takushoku Bank, Limited Wirtschafts- und Privatbank

Agent
The Mitsubishi Trust and Banking Corporation

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Bongrain S.A.
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5-Year Multi-Option Financing Facility


Crédit Commercial Co-Aranged by

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The Mitsubishi Bank, Limited, Paris Branch

| Tender Panels |  |  |  |
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| Banque Indosuez | Barclays Bank S.A. | The Chase Manhattan Bank, NA | Commerzbank AG |
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| Other Members of the Tender Panets. |  |  |  |
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INTERNATIONAL COMPANIES AND FINANCE



| Christiania Bank, London Branch Cluristiania Bank og Kreditkasse <br> Wish to advise you that with effect from MONDAY, 11TH JLI, 1988 our new location/telephone numbers will be <br> 6th floor, Lloyds Chambers 1 Porsolen Street LONDON EI 8RU <br> FOREIGN EXCHANGE: 01-702 0651 MONEE MARKETFRA'S: $011-7020651$ BONDS/EQUITES: 0 -702 067 <br> REUTERS Dealing XIAX <br>  tradnag telerax no: 01 1-81 1846 <br>  cenizal trlarax no: 01 - 611136 <br> Christiania Bank, London <br> a fall branch of Christiania Bank og Kroditkasse, Oslo |  |
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IBJ International Limited Daiwa Europe Limited Algemene Bank Nedertand N.V. Citicorp Investment Bank Iimited Kleinwort Benson Limited Norinchukin Intemational Limited Tokyo Securities Co. (Europe) Limited Westdeutsche Landesbank Girozentrale

#  Group Precious Metal Mining Companies' Reports for the quarter ended 30 June 1988 



## Auction leaves softer French rates

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## Nedlloyd write-off blocked <br> By Laura Raun in Amstordam dim  

## Sharp retreat in Eurodollar sector undermines sentiment

by OUR EUROMARKETS BTAFF


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Daiwa and Nomura to deal in gilts market
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NEWISSUE
7 Huly. 1988

## MYIN TOYO BEAPING CO-, LTD. <br> (NTN Toyo Bearing Kabushiki Kaisha)

U.S. $\$ 200,000,000$

41/8 per cent. Bonds due 1993
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Issue Price 100 per cent.

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| KOKUSAI Europe Limited | LTCB International Limited |
| Mitsubishi Trust International Limited | Morgan Grenfell Securities Limited |
| J.P. Morgan Securities Asia Ltd. | Morgan Stanley International |
| N M Rothschild \& Sons Limited | Salomon Brothers International Limited |
| J. Henry Schroder Wagg \& Co. Limited | Toyo Trust International Limited |
| Union Bank of Switzerland (Securities) Limited | S. G. Warburg Securities |

Yamaichi International (Europe) Limited

## BZW launches arbitrage trading product in London

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FT INTERNATIONAL BOND SERVICE




Peter Stewart on a commission's backing of tighter auditing standards

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## Canadian bankers called to account

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of the Group.


GROUP STRATEGIES The Irish market - North and South-remains at
the heart and core of our business. Increased marketshare is our clearty defined strategy, allied to tigh control over costs. Our Markecing Action
Programme is our vebicle for achieving selective
manke market growth through enhanced customer
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example in the home loan market, and in
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most important challenge ever faced by Ireland and its financial institutions. $A B$ is strategically and its tinancial institutions. AB is strategically
well placed to take advanage of this exciting

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EXTRACIS EROM THE STATPMETE BY NAIL CROWLEY
CHARRMAN OF THE BOARD
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is best exemplified by the resources we have in bested exemplified by the resources we have
invested in our fine Bew British headquarters at Uxbridge West London. Our continued successs in Ireland and in Britain provides a sone new unified Europe of tomorrow.
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Furthermore our branch in Brussels gives us a bridgechead on the mainland, from which to take advantage of the opportunities that will present
themselves in the Europe of the Single Marke. Many financial instiutions are already well equipped to expoin the undoubted opportunities provided by a unitied European market of over and grasp thespep opportunities, we must first meet a number of challengese These challenges are by no means insumounably but must be rupponded The
 buture growth prospects. The previously daunting buage deficitis being tackied, and interest rates a more stable plationm from which to advance, with the climate bor investment grearly improved. Sevices Centre in Dublin provides a fine example of effective coopperation and partnership exampleen
the public and private sectors. We in AIB are te public and private sectors. We in AIB are
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TOTALASSETS, ADVANCES ANDDEPOSITS

for licences to locate Global Treasury and Asset Docks Site and is exploring the possibility of The United States also in the Centre. integral part in ourr plans Our highly prized Mavyement there is our investment in First
Marland Bancopp (FMB). Our decision in 1983 to ivest in FMB is an example of our progesssive and invactive approach to change It has proved to be growth in after-ax profits of more than $20 \%$ for the ourth successive year This pattern has continued
into the first quarter of 1988 . Our investment of note the first quaarter of 1988 . Our investment
over USI150 in FMB has thus been well rewarded. The ABB share of FMB profiss last year cefore tax and funding costs, represents a areurum of more than $20 \%$ on the investment. The bonds witheen us have become even stronger this year Ms Charles W. Cole Jni of FMB to che Board
of AB. of ABB
Our inte
Our international representation increased
during the past year through our new during the past year through our new
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OUTLOOK
By maintaining our progressive approach we can
make certain that our plans for the future are make certrain that our plans for the future are for growth. This strategy is designect to enssret that Sor growth. Thisstracegy is designee to ensure that
the AB Grup continues to prosper in the
demanding and changing times that lie ahead. DIVIDEND




 Anthony G．Hayes
On 021－454－0922 or write Yo him ate Financial Times
George House
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Birmingham 1515
IPG FINANCLALTMMES


## Falconbridge watches out for suitors

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Gillette loses court ruling in Coniston proxy contest



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The three engine Falcon 50 and 900 ．Executive jets as safe as airliners．

Of cousse you could stick with comparing ope－ rating ranges cuising speeds，usable cabin space and the soundproofing of other private jets Which， just between us，would onty again highlight the advantages which are ine strength and reputation of the Falcon the world over．

But the comparison stcaps there for one very engines
Use of a third engine positions both of these air－ craft at the very strictest level of safity，that imposed
on airlinersmaking overwater flights via theshortest power mis provides the aircaft with addhtional power anways at the ready for the systems which To your cornfort and safety． To understand the essenpial role，vital in the power factor，especially when flying over inhospitable nonesp just
zole


Businesstakes off with Falcon．


## Outtoday

The first definitive survey of the European Market.

## PIVAL SUITOR ACCUSES KLEINWORT BENSON OF DUAL ROLE

## British Coal plans buy out of BFL <br> BY nikKi tar



Jas. Wilkes sees froth in the humble beer mat

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## This advertisement is issued in compliance with the requirements of the Council of The International Stock Exchang of the United King doon and the Reppulic of freland Limited ("The efoct Ekchange"). It does not constitute an invitation to the public to subscribe for or to purchase any securites of Churstic Group ple "Chrisie Croup" or "hhe Company") Application has been made to the Counci of The Stock Exchange for the whole of the Ordizary Share of the Company, issured and now being issued, to be admitted to the Official List <br> Dealings in the Ordinary Sharea of the Companty are expected to commence on 14th July. 1988

## CHRISTIE GROUP plc

Placing by Cazenove \& Co. of
5,808,926 Ordinary Shares of $2 p$ each at 145p per share


## Aitken Hume falls below City expectations with $£ 3.2 \mathrm{~m}$



## Irish Distillers forecasts $\mathbf{I} £ 18 \mathrm{~m}$

## By cisa wood





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## Alexander Russell recovers to $\mathbf{£ 2 . 8 7 m}$

AS ANICOPATED at the tume of grovp eccineved the outcome on 4.57 p last time AD extraordinary



## CF

CLF HOLDINGS PLC

## £155,000,000 <br> Multiple Option Faciity <br> chrough its wholly owned subsidiary <br> COMBINED LEASE FINANCE PLC <br> arranged by

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Financial Times Friday July 81988

## UK COMPANY NEWS

Raymond Snoddy on Richard Branson's proposed withdrawal from the City

## The honeymoon is over for Virgin



## Burtonwood <br> Brewery <br> advances $10 \%$ <br> ${ }^{B y}$ Bataro $u$ lino <br>  <br>     CASE Group, the OK computer Systems company on the recive Histend of a 557 m bid from GanIng end of a s57m bid from Gan- dail Techmopes the Canadinn computer networking company;   <br> <br> NOTtCE TO HoLDERS OF <br> <br> NOTtCE TO HoLDERS OF Kumial Chemical <br> 3) per cent Guarnoteced Boand 101 <br>  <br>  <br> Dueci. Jubs E , 1s88





Lloyds Chemists purchase

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## DIVIDENDS ANNOUNCED





## WATERGLADE

INTERNATIONAL HOLDINGS plc-
BESULTS FOR THE YEAR ENDED 31st MARCH 1988
Financial Highlights

- Turnover increased to overf17M.
- Profit before tax up $\mathbf{4 6 \%}$ to $£ 4-6 \mathrm{M}$.
- Dividend per share of 4p.
"The group now has a broadly based property development portfolio together with an attractive portfolio of investment properties.

Confidence in the future is strong. ${ }^{\prime \prime}$
William H. Adams Chairman

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| NATIONAL TELECOMMUNICATIONS PIC |  |
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| BARCLAYS de ZOETE WEDD LIMITED of $9,250,000$ ordinary shares of 5 p each at a price of 120 p per share, payable in full on application |  |
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| E2,100,000 in ordimary shars of 5 p each $\quad$ E1,237,454 |  |
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| Francisal Limited. <br> Listing Pyriculars relating to National Telecormunnications may be obtained on weekdays (Saturdays and public holdrays excepted) during normal business hours up to and including 22nd july, 1988 from |  |
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| Lodan EC2P 2BD |  |
|  Exchange, 46 Finsbury Squar. Loocon ECiA 1 HD . |  |

## 26

## NOTICE OF REDEMPTION MORTGAGE INTERMMEDIARY NOTE ISSUER (No. 1) AMSTERDAM B.V.

£50,000,000 Mortgage Backed Floating Rate Notes 2010
NOTCE IS HEREBY GIVEN by Bank of America National Trust and Savings Association as Principal Paying Agent Io the holverr of the above Notes that pursuant to the Turt
 numbers:
 $\left.\begin{array}{llllllllll} & 100 \\ \hline 1020\end{array}\right)$
Noles bearing these serial numbers should be surrendered to (i) Bank of America
 Option of the holdder (ii) Io the ofices of Bank of Amencica Nationa
Associaion in Antwep. Zunich or 4 Uxembourg as specified thereon.
Atter 111. August 1988 any unnatured Coupons relating 1o such Note (whether or nol taion shall be exchanged for such Coupons. Notes outstanding atter 11th August, 988 will gggregate to $221,050,000$

## Bank of America

Q
Do you live and work outside of the UK, or plan to do so in the near future?


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UK COMPANY NEWS

| Hampson | Convertible issue and rise |
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| up 51\% |  |
| and calls |  |

National Telecom has $\mathbf{~} \mathbf{3 0} \mathbf{m}$ price tag


## Bucknall Austin to join USM valued at $\mathbf{£ 7 . 5} \mathrm{m}$




Bucknall Austin plc

Placing by Albert E. Sharp \& Co. of 1,775,000 Ordinary Shares of 1peach of 110 p per share


British Railways Board have appointed
Lazard Brothers: \& Co.,Limited
to advise on the sale of the
Settle-Carlisle Line

For further information prospective
purchasers should write to:
Lazard Brothers \& Co., Limited
21 Moorfields, London EC2P 2HT (for the attention of Mr,D.C. Roberts)

| Financial Times Friday July. 81988 <br> UK COMPANY NEWS |  | APPOINTMENTS | 27 |
| :---: | :---: | :---: | :---: |
|  |  | NOTICE OF PURCHASE |
| Fitch Lo <br> BY NaKKI Tạt <br> Fitch Lovell, the food manufac tring and aistrination group, yesterday announced- a- 20 , per cent increase in pre-tax profts to cent. in in the $5 \%$ weeks to endApril. The previons period covThe strongest growth came on the distribation side, where preinterest pronits rose by 62 per cent to 5178.9 min to 82844 on sales up from ing businesses made an operating 216.1 m ; on. sales. of $\$ 2295.7 \mathrm{~m}$ The figures, however, included property profits of 913 min comAccording tin Fitch, tha distriformance from 'Its catering ser. vices side, which'' now acicomts | veell lifts profits to $\mathbf{£ 2 8 m}$ |  |  | BOWATER <br> INDUSTRIES PLC <br> 91/4\% Bonds due 15th May 1992 <br> NOTICE IS HEREBY GIVEN to bondholders that US $\$ 5,000,000$ nominal amount of the above issue was purchased in the market in the period prior to 15th May 1988 and applied in respect of the eighth mandatory redemption instalment payable on that date. <br> Bowater Industries pic <br> Bowater House <br> Knightsbridge <br> London SW-1X 7NN |
| All-round growth boosts Logitek <br> ALI THREES divisions whithn cess and contributed to a pre- tax profit of fal.06m. for the It was achieved in turnover of c 21.4 ma , and compared with the previous fl .19 m from sales <br>  |  |  | Full Colour Residential Property Advertising <br> APPEARS EVERY SATURDAY Rate $£ 40$ per Single Column Centimetre. <br> TEL CAROL HANEY 01-489 0030 |
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| saw madntenance contracts donbled, while the dealer side doubled its network to 1,200 and reached agreenents with a number of new suppliers. - One of the highights in cor- porate sales was the entry into the aiefence market. |  |  | Shearson Lehman Brothers Holdings Inc. <br> U.S. $\$ 300,000,000$ <br> Floating Rate Notes Due October 1996 <br> For the three months |
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## FT LAW REPORTS

## Credit card payment is absolute



## COMMODITIES AND AGRICULTURE

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UK meeting bill for farm fraud, committee says


## Rain and hail devastate Portuguese crops





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Christopher Bobinski on investment and price constraints
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#### Abstract

 




## The demise of the Haitian Creole pig




## CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

## Dollar stays in narrow range

## Mood hit by uncertainty


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FT CROSSWORD No. 6,676

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Financial Times. Friday Joly 81988
FTUNIT TRUSTINFORMATION SERVICE



LONDON STOCK EXCHANGE

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These Indices are the joint compiliation of the Financial Times

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Nikkei makes up ground after early jitters over yen

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 THE YEN＇S Whld Enctuations after arally ygatast the doation led
 Sivii Presse
Hower bile，drur and cons of antomo








## Paris and Frankfurt unperturbed by selling

Flagging Milan comes to life after hours








 Nerlopd list FI 420 to Fl 2122 ganned Litio to Lh3，050，group


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## Compagnie Générale d＇Électricité



| MATIOMAL ANO | wemmesoay julv 61988 |  |  |  |  | TUESDAY JVLY 51988 |  |  | doluar index |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Figures in parentheses show number of stocks per grouping | $\begin{aligned} & \text { us } \\ & \text { Dollar } \\ & \text { Index } \end{aligned}$ |  | $\begin{aligned} & \text { Pound } \\ & \text { Sterling } \\ & \text { Index } \end{aligned}$ |  | $\begin{aligned} & \text { gops } \\ & \text { colve } \\ & \text { veleia } \end{aligned}$ | $\begin{gathered} \text { oulder } \\ \text { ind } \end{gathered}$ |  | $\begin{gathered} \text { cucar } \\ \substack{\text { cingexy } \\ \text { ind }} \end{gathered}$ | ${ }^{1988}$ | ${ }^{1988}$ | $\left[\begin{array}{c} \text { Year } \\ \text { cagion } \end{array}\right.$ |
| Australi 189. | 14339 | ＋23 | ${ }^{124.14}$ |  | ${ }^{3.72}$ | ${ }^{140.14}$ | ${ }^{12127.75}$ | ${ }^{188.17}$ | 35 | ${ }^{91216}$ | 80 |
|  | － | $\xrightarrow{+0.4}$ | ${ }^{103.40}$ | 113 | ${ }_{4}^{2} 46$ | ${ }^{\text {che }}$ | ${ }_{7}^{759.54}$ | ${ }^{213.03}$ | ${ }^{137.89}$ | ${ }_{9}{ }_{9}{ }^{3} 14$ |  |
| ark $(3)$ | ${ }^{128.22}$ | $\begin{aligned} & +0.2 \\ & +0.4 \end{aligned}$ | ${ }^{1113.01}$ | 123988 | $\begin{aligned} & 3.00 \\ & 235 \\ & \hline 10 \end{aligned}$ | ${ }^{127.9} 18.85$ | cill | ${ }^{112.47}$ | ${ }^{129} 9$ | ${ }^{1071.06}$ | ${ }^{135159}$ |
| （mil 120 ） |  | ＋0．3 | ${ }_{8115} 12.54$ | ${ }^{1175.21}$ | $\begin{aligned} & 1.47 \\ & 3.40 \end{aligned}$ | ${ }^{1287.58}$ | ${ }_{8} 11.45$ | ¢ | ${ }^{1399.53}$ | ${ }^{100} 77$ |  |
| West gemana Hoon） | （ ${ }^{78.32}$ | $\underset{+}{+1.6}$ | －6750 | $\begin{array}{r}74.19 \\ 12.53 \\ \hline\end{array}$ | 2．140 | ${ }_{1707.54}$ | ${ }_{63.43}^{66.9}$ |  | ${ }^{20,79}$ | ${ }^{87} 8$ | \％e．78 |
| ${ }^{\text {nfi } 1132)}$ | 137.03 <br> 71.63 | $\underset{+}{+1.1}$ | ${ }_{621263}$ | － 1721.04 | ${ }^{3} .818$ | ${ }^{1351.62}$ 71．22 |  | 1297．75 | ${ }_{\text {diti．}}^{184}$ | ${ }_{\substack{0}}^{104.50}$ | － |
| ${ }_{\text {cisidic }}$ | ${ }_{16488}^{16.68}$ | $\stackrel{+13}{+1.3}$ |  |  | 2．95 | cispi．ai | ${ }^{1331.62}$ | －13599 | 173．27 | ${ }^{133} 18.61$ | ${ }^{\text {in30．74 }}$ |
| （13） |  | ${ }_{\text {＋}}^{+0.7}$ | 149.7 | 417966 | ${ }^{13.67}$ | 1065：92 | ${ }_{10}^{14.0 .27}$ | 4 | ${ }^{1880.07}$ | 90．07 | － 27498 |
| 2aland（2） |  | $\underline{+1.7}$ | 6 |  | S 5.9 | ${ }^{76}$ | ${ }^{606.25}$ | 559．96 | 84．05 | 64．42 | 12023 |
| 20r12 |  | $\stackrel{+0.0}{+0.0}$ | 106 |  | ${ }^{2} 2$ | 123，5 | ${ }^{1070733}$ | $1{ }^{16.912}$ |  | 17979 | ${ }^{1535.53}$ |
| Stin |  | ＋0．0． |  |  | ${ }_{3}^{3.159}$ | 年17．22 | 1210， | ${ }^{1089}$ | ${ }^{1659.50}$ | －${ }^{1050.73}$ | ${ }^{1247.66}$ |
|  | ${ }_{81}^{81}$ | ＋1．5 |  | 76.79 76.40 75 | － | coi． |  |  | 82， |  |  |
| Untred Kingatome | ${ }^{133.39}$ | ${ }_{-1.1}^{+1.1}$ | 1150．40 | 1150．98 | ${ }_{3}$ | ${ }^{1212.47}$ | 114.52 97.71 | ${ }_{12}^{124.47}$ | ${ }^{121248}$ | ${ }^{123909}$ | ${ }_{125}^{15.82}$ |
| Europid ${ }_{\text {a }}$ |  |  |  |  |  |  |  | cinti． 9 | 边 110.82 | ${ }^{9720}$ | cill |
| Americanis） |  | ${ }_{-1.2}$ | \％9．8．88 | ${ }^{111.06}$ | 1.49 | 113：29 | 98．43 | 112.49 | 123．29 |  | ${ }^{128.51}$ |
| Eurpe Ex Uk | ， | $\stackrel{+1.1}{+21}$ | 107．32 | －810．76 | ${ }^{3} .8$ |  |  |  |  | 88．21 |  |
| Ex | 12 | ＋+0.3 | S6 | －116：73 | ${ }_{211}^{230}$ | ${ }^{12} 26$ | －1309．91 | ${ }_{\text {che }}^{1116.64}$ |  |  | ${ }^{\text {25 }}$ |
| Wortidex．Japanan（22020）．．．． | ${ }_{111.06}$ | ${ }_{-0.3}$ | 98.15 | 106．56 | 3.58. | 11134 | ${ }_{96} .73$ | 106．99 | 11243 | 100.00 | ${ }_{1225}^{1265}$ |
| The Wordd Index（2976）．． | 127.45 | ＋0．4 | 110.34 | 116.60 | 32 | 126.96 | 110.30 | 116.47 | 13238 | 13.37 | 127.90 |
| Base paluer：Dec 31．1986－100；Fialand：Dec 31， 1907 ＝ 115.037 （US $S$ index）， 90.791 （Pound Steringigl and 94.94 （Locall <br>  |  |  |  |  |  |  |  |  |  |  |  |



In order to reinforce the commitment and motivation of the Group＇s
employees，the Board of Dire ctors approved a new share is sue reserved to amployees．Like the highty successful l program implismenteded at the
time of CGEFs privatization the new program will be organized as a cor－
porate savings porate savings plain，but will aliso be exttincom whilo be orgeanized as a cor－
the Group，who today represant half of the total workforce．
 on the Group＇s businesses，whose well developed activitles in many of
the industriaized countries provide a great source of strengh．Thank to
the goosd commercial performance of these operating units．the Group＇s volume shouldid increase by some 3 to $4 \%$ in 1988，on a comparabole
structural basis．

[^0] Group did quite a bit better，with eaming representing
This development，coupled with the Group＇s inherent strengths csesse cese now to think that barring
unforeseen circumstances，consolidated net income might wall reach $3 \%$ of sales befora 1990 ．
 ing on markets around the world．To these tavorable factors．I can add recentionstatementils


Pierre SUARD


[^0]:    Consolddated net incorme accounted for $2.1 \%$ or sales in 1986 ；a year aso tha same percentage was expec－
    ed tobe maintained for 1 tig7，even thought the Group structure was substantialy changed；in the event the

